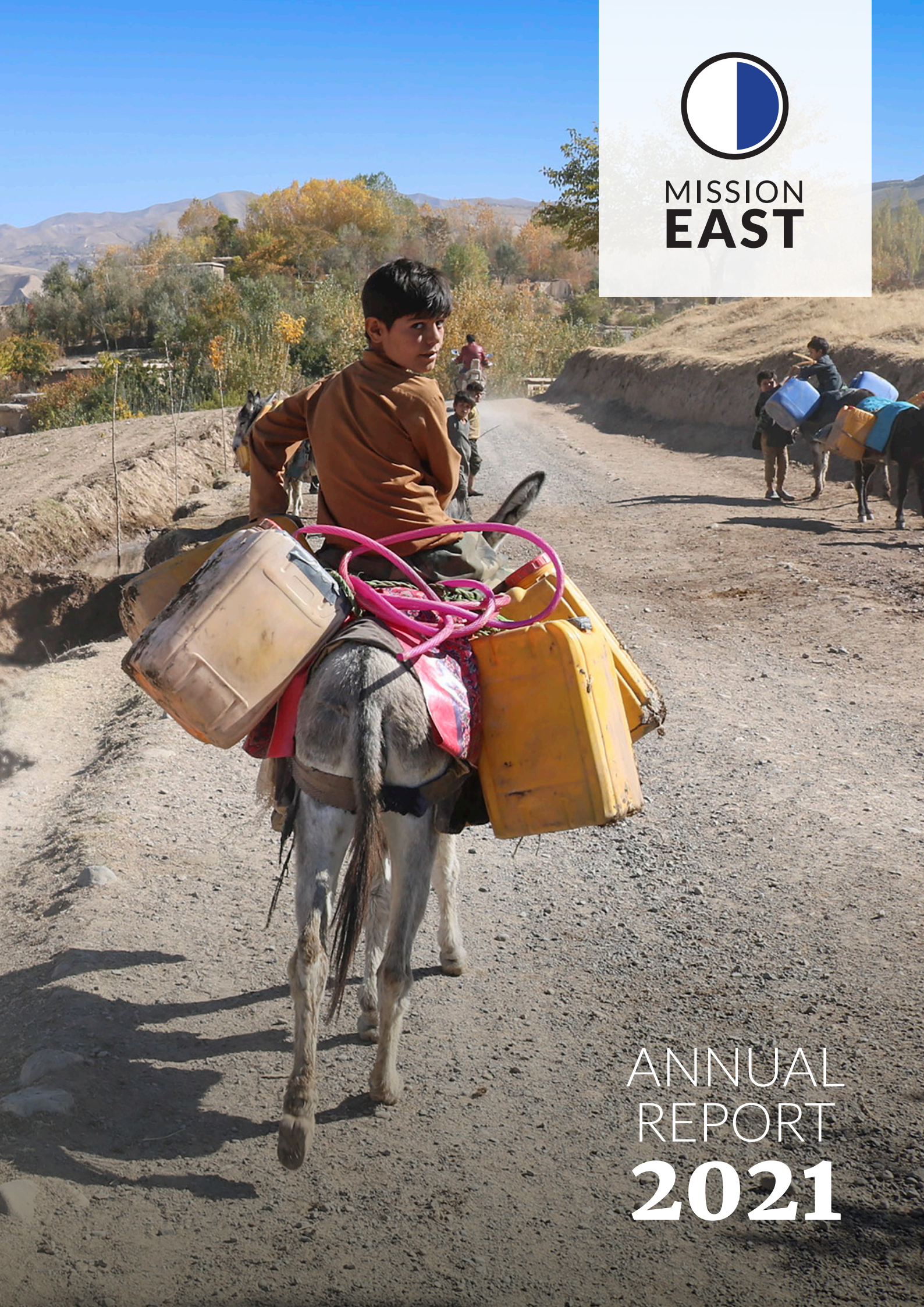




MISSION
EAST



ANNUAL
REPORT
2021

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Board of Directors

Torben Andersen, Chairman
Christian Nolsøe
Klaus Jahn
Pia Jerslund

Managing Director

Betina Gollander-Jensen, Secretary General

Auditor

Ernst & Young (EY) Denmark

Front: Afghan boy getting water in north-eastern Afghanistan.



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Reese Grafisk Kommunikation



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kommunikation



5041 0826

About us

A vision of empowerment

Mission East is an international relief and development organisation founded in Denmark. We aim to see people and communities empowered to lift themselves out of crisis, poverty, and marginalisation.

Working across the relief-development spectrum

We engage in humanitarian responses following disasters and carry out long-term development interventions that address root causes of vulnerability. We respond to needs with timely and relevant aid and engage with communities to develop sustainable solutions to local problems using rights-based approaches. The nature of the fragile and changing situations where we seek to assist those in need means that many of our programmes blend emergency and development approaches - working in the 'nexus' in-between.



Disaster Response



Rural Community Development

Key approaches

Throughout our programmes, three key approaches are fundamental to Mission East's work:



Resilience



Inclusion



Accountability & Partnership



Our Values in Action

Mission East's values which underpin our organisation and our work are:

HONESTY · INTEGRITY · COMPASSION
RESPECT FOR ALL PEOPLE
VALUING THE INDIVIDUAL

Together in compassion

For more than 30 years, Mission East has worked alongside the most vulnerable people in the hardest to reach areas to help them overcome emergencies and rebuild lost livelihoods. During this time, the world has changed, and we now see increasing numbers of conflicts and displacements as well as the consequence of the climate crisis and COVID-19.

Mission East will continue to adapt to these changes to stay relevant and remain one of the best organisations to deliver support to the most vulnerable in remote areas.

We work in partnership with local stakeholders and the people we serve – this is a core defining aspect of who we are! This kind of partnership with local communities and partners stems from our belief that responses and development must be people-centered and locally owned by empowered people and vibrant communities to bring about lasting change for a more just and peaceful world.

In the summer of 2021, the world watched the tragic chaos unfold, as international military forces, diplomats, and most of the international community evacuated Kabul. Mission East remained in country to meet the urgent humanitarian needs resulting from a disastrous drought, which left people short of food, as well as coming to terms with the Taliban coming to power and the collapse of the economy and banking system.

2021 also marked Mission East's first intervention in Africa, where we started a programme in Nigeria to help people displaced by the conflict between government forces and militant islamist group Boko Haram. The project works with partners to meet the most immediate needs of food, water and sanitation for people affected by the conflict.

We at Mission East are immensely grateful to our partners, donors, and supporters. With your support it was possible to help some of the poorest and most vulnerable people in the world.



Torben Andersen
Chair of the Board



Betina Gollander-Jensen
Managing Director



Total employed headcount as of December 31st 2021

Finances 2021

Mission East's sources of income include private supporters, foundations, and public institutions, with the Danish state continuing to be the largest donor (with 48% of total income). With the new accounting convention, restricted income is recognised as it is spent and therefore depends on the implementation of activities.

2021 was the last year of our four-year strategic partnership agreement with the Danida (the Danish Ministry of Foreign Affairs). The situation in Afghanistan put a temporary halt to transfers of funds during the autumn of 2021, leading to delays and pushing some activities into 2022, which was approved by Danida.

Income from individuals and private income from trusts and foundations of 27 million DKK was similar to 2020. The result of 2021 is a surplus of 2.3 million DKK, bringing the equity from negative to a positive 1.1 million DKK, despite some activities being pushed to 2022 due to security concerns (delaying the earned admin fees). Key factors impacting the positive development were a Board and management decision to change the accounting principles to a more ideal practice as well as the set-up of more efficient organisational structures.

Programme Spending

In 2021, the Syria/Lebanon programme grew to 20% of the total spending (from 10% in 2020). This growth was a result of two grants received from Danida for humanitarian assistance. Due to bank de-risking it has proven difficult and very time-consuming to transfer funds for the Syrian activities, but we managed to keep implementing to the extent that the first grant was successfully finalised mid-2021 and the second grant will be finalised during the first half of 2022.

Implementation in Afghanistan was affected by severe conflict in project areas followed by the Taliban takeover in August and consequent collapse of the banking system and economy. This resulted in a temporary stand-still of activities as well as fund transfers and some project delays. In addition, the Afghanistan programme was adapted to respond to the humanitarian disaster caused by a severe drought in combination with the above factors.

In 2021, Mission East's emergency response programme in Iraq continued to address the consequences of the COVID-19 pandemic at the same time as implementing activities within WASH, livelihood, and other areas. The Iraq programme implementation was the largest use of funds and the context in Iraq remains fragile.

Accounts for the year ended 31 December 2021

Profit and Loss Statement	2021	2020
Income	DKK	DKK 000
Public income	48.350.884	52.131
Gifts	12.942.615	13.863
Private grants	14.757.270	13.146
Total income	76.050.768	79.141

Expenditure		
Activities funded by public donors	44.955.208	49.584
Activities funded by private donors	21.661.739	19.977
Communication	386.031	185
Unallocated shared costs	949.429	977
Staff costs	4.652.863	5.737
Administration	1.314.683	613
Total Expenses	73.919.953	77.072
Operating contribution	2.130.815	2.069

Financing income	136.485	913
Retained income	2.267.300	2.982

Balance sheet 31 December 2021	2021	2020
Assets	DKK	DKK 000
Fixed Assets	96.420	84
Receivables	6.437.935	11.240
Liquid funds	33.688.541	13.410
Total Assets	40.222.896	24.733

Liabilities		
Mission East equity	1.121.935	-1.145
Project commitments	29.638.392	20.285
Other payables	9.462.569	5.593
Total liabilities	40.222.896	24.733

The information presented here is a summary of the information contained in the accounts of Mission East. This summary may not contain sufficient information to allow a full understanding of the financial affairs of Mission East. For further information, the full accounts should be consulted. Copies can be obtained from Mission East's registered head office.

Impact across six main sectors

In 2021, tens of thousands of people participated in and benefited from our projects within each of our six main sectors. An additional 9,799 people were reached with protection activities.



EMERGENCY
RELIEF

141,568

PEOPLE



WATER &
SANITATION

51,854

PEOPLE



DISASTER RISK
REDUCTION

38,368

PEOPLE



LIVELIHOODS

19,265

PEOPLE



FOOD
SECURITY

10,010

PEOPLE



DISABILITY &
INCLUSION

14,440

PEOPLE

As some projects cover multiple sectors, there may be overlap of beneficiaries between the sectors. Emergency Relief total includes COVID-19 response.

Where did the money come from?



DANISH STATE

47.8%



PRIVATE DONORS

36.4%



GERMAN STATE

14.3%



UNITED NATIONS AND OTHER

1.5%

What was the money spent on?



EMERGENCY AID

63.8%



DEVELOPMENT AID

26.2%



COMMUNICATION

2.1%



UNALLOCATED
SHARED COSTS

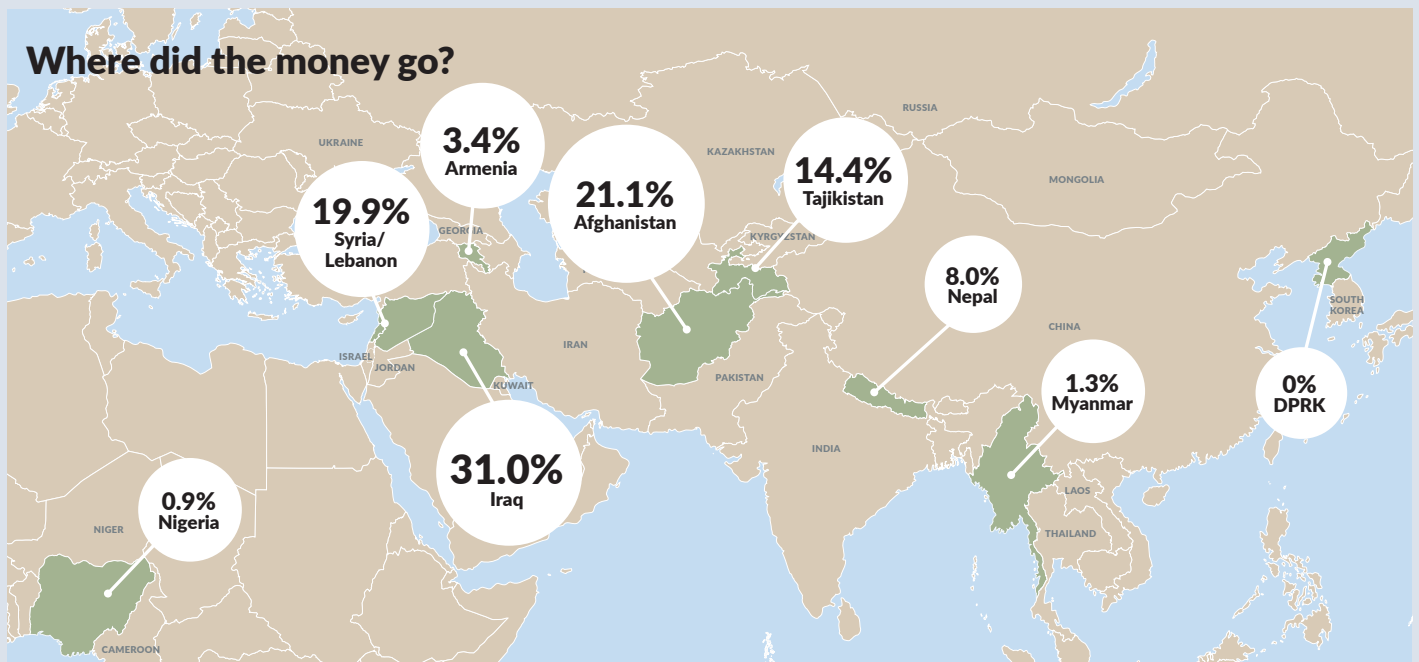
2.2%



ADMINISTRATION

5.7%

Where did the money go?





Afghanistan

Country overview

Mission East's work in Afghanistan addresses the multidimensional fragility of local communities in rural areas. For them, we combine short-term emergency interventions with more structural solutions that aim to break the vicious cycle of poverty through restored food and livelihood security and through safe, inclusive and equitable access to improved and sustainable services and infrastructure.



Supporting Afghans through the biggest humanitarian crisis of 2021

In 2021, Afghanistan faced the world's worst humanitarian crisis with millions facing food shortages due to a harvest failure, made worse by the economic collapse and international sanctions that followed the Taliban taking over the country. By the end of 2021, one in three Afghans faced emergency levels of food insecurity, and more than half of all children under-five faced acute malnutrition. Some 22 million people were in need of humanitarian assistance.

Badakhshan and Takhar regions in the northeast, where Mission East works, have been among the worst affected regions because of the increasing impacts of climate and environment crises on a population with already very low resources. Massive deforestation, the impacts of global warming and droughts have amplified the needs and further undermine the livelihood coping systems of local communities.

Despite the uncertainty that followed the Taliban's return to power in August 2021, Mission East stayed in Afghanistan to deliver an effective and appropriate humanitarian response. To build resilience, we worked with local communities and partners to address the most pressing basic needs, while also supporting local communities in the 'transition' to recovery, building families incomes and livelihoods. These activities included forest and land restoration, kitchen gardening, poultry raising, irrigation, and WASH.

DONORS

German Federal Foreign Office
UNOCHA
BMZ
DANIDA
Justenssens Foundation
PATRIP Foundation
Bygma Foundation

PARTNERS

Life Roots Social and Economic Development Organization (LRSEDO)
Organization for Developing Services and Agriculture Development (ODSAD)
Human Capacity Development in the Field of Life Organization (HCDFLO)
Comfort for Women Organization (CWO)
Afghan Women Development and Cultural Organization (AWDCO)
Afghan Women Rehabilitation and Skill Building Association (AWRSA)



77,008 people could meet their basic needs in the aftermath of a crisis

56,663 people could meet their basic needs, including through access to cash vouchers to buy basic necessities, improved shelter, and improved hygiene and sanitation in the aftermath of a crisis



32,166 families received emergency hygiene items to mitigate the spread of COVID-19



5,510 people gained access to clean water from new or repaired systems in schools and villages



29,638 people benefited from community-based disaster risk management structures



7,920 people had improved food security

8,030 people benefited from improved nutrition through access to kitchen gardens



10,779 individuals benefited from inputs and trainings to strengthen livelihoods



Iraq

Country overview

Mission East relaunched its activities in Iraq in 2014 after the fall of Mosul to ISIS. Since then, we have had a strong presence in the Ninewa and Kirkuk governorates. Mission East's focus is on supporting people living in displacement and assistance to returnees, where we provide urgent and long-term support through WASH, shelter, protection and livelihoods interventions.



Improving resilience and self-sufficiency

Four years after the end of large-scale military operations against ISIS, the humanitarian context in Iraq remains fragile. The humanitarian needs remain high, ethnic tensions flare up easily and the security situation continues to be problematic.

Although formal IDP camps have been largely closed, the conditions to return to areas of origin are often not met. People who return lack proper shelter and livelihood opportunities. Others remain displaced and stay in informal camp settings where they keep needing humanitarian assistance.

Mission East's approach in 2021 was therefore twofold: focus on assisting urgent needs combined with supporting improvements in resilience and self-sufficiency.

Humanitarian efforts focused on the most vulnerable households by supporting them during the winter season with proper heating and warm clothes. To support the return of refugees to residential areas, we provided support to repair damaged houses. We continued to provide awareness raising about COVID-19 and provided hygiene kits to reduce transmission risks among already struggling households.

Providing protection services from our community centres was and remains an important pillar of our work. This includes providing legal assistance, psychosocial support and awareness raising on women's rights.



3,006 vulnerable people received winterisation support to help them through the harsh winter



9,414 individuals were supported with hygiene kits and awareness sessions which gave them the knowledge and the tools to prevent the spread of COVID-19



4 damaged water systems were repaired, supporting 9,066 individuals with safe drinking water



2,580 individuals received cash to repair damages to their homes to enable them to live in a safe and dignified way



4,244 people benefited from psychosocial support to better cope with trauma and stress

1,175 individuals were supported in obtaining necessary personal documents (e.g., marriage certificate, birth certificate). With these documents children can access schools, individuals will be able to access health care services and heritage rights can be claimed



DONORS

German Federal Foreign Office
DANIDA
Brandenburg State Government
Baden-Württemberg Foundation for Development Cooperation
Archdiocese of Cologne
Danmarks Indsamling
Nadia's Initiative
IOM, with support from Government of Japan

PARTNERS

Nadia's Initiative
EADE (Engineering Association for Development & Environment)
Justice Center Iraq

Armenia

Country overview

Mission East works in Armenia with 'Bridge of Hope', a NGO focusing on improving the lives of people with disabilities. Mission East has been working in Armenia since 1992.



Improving opportunities for people with disabilities

Despite good progress promoting the rights of people with disabilities in Armenia over recent years, there is still much work to be done. As elsewhere, COVID-19 forced a change in ways of working, with support services to families of children with disabilities, consultations, trainings, and educational assistance all moving online. Therefore, Bridge of Hope worked to build the capacity of Armenian civil society actors promoting the rights of people with disabilities to address the impact of COVID-19 on people and children with disabilities. The COVID-19 crisis did not, however, prevent the successful growth of grassroots disability activists across the country, and activities supporting local groups and encouraging community advocacy continued throughout the year. Mission East was able to support networks of disabled people's organisations to lead the disability rights movement towards mainstreaming disability issues into national priorities and improving the opportunities for people with disabilities.

DONORS

CISU
CKU
Rengøringscompagniets Fond
DANIDA

Partners

Bridge of Hope



20 organisations of disabled people were trained on advocacy and influencing policy

336 parents and youth with disability benefited from training on how to protect their rights

1,500 people with disabilities, family members, duty bearers from the government, schools, services and local communities benefited from trainings on disability rights

2 new women led disabled people's organisations were strengthened to represent their communities



612 children with disabilities provided with online educational support during lockdown



Tajikistan

Country overview

Mission East has been working in Tajikistan since 1997. Currently, we are working with civil society partners to promote the rights of people with disabilities and introducing the concept of community rehabilitation. Other programmes focus on clean water and sanitation for rural communities in remote places and we also support local disaster risk reduction.



Working in partnerships for improved services and promoting rights

Tajikistan remains a country far from the spotlight of global media with fragile development gains, a vulnerable economy, and a high risk of natural disasters. Similar to previous years, 2021 saw the economy taking a big hit as remittances from migrant labour (mainly Russia) were affected due to the COVID-19 pandemic.

In 2021, Mission East started a new programme in the Kathlon province, aimed at supporting civil society organisations to improve the fulfilment of rights of children and persons with disabilities. Activities included equipping organisations with the skills to provide the rehabilitation of children with disabilities, supporting advocacy at different levels on the rights of people with disabilities and working to reduce the stigma people and children with disabilities experience.

We also continued with a multi-year cross-border project to improve quality of life via clean water supply and disaster risk reduction measures. We combined this effort with hygiene promotion sessions, constructing latrines and guidance on how these latrines should be maintained. Communities were also equipped to respond when a disaster strikes.

DONORS

PATRIIP Foundation
EuropeAid
CISU

PARTNERS

Ehyo va Dastgiri
Mehrگون
Nuri Umed
Zarshedabonu



1,300 households received hygiene kits and protection supplies



260 household latrines and 24 public latrines were constructed benefiting 6,480 people

Almost **2,000** people have access to clean water from 6 new or repaired village water systems



6 mitigation structures were completed, protecting more than 2,300 people from disasters (e.g. flooding, avalanches, landslides)



200 children with disabilities gained access to rehabilitation services

49 parents support groups were formed and received training, bringing 600 parents to the realisation that they are not alone with their disabled children and that they can actually do something for improving their lives



Nepal

Country overview

Mission East has been working with partners in Nepal since 1997 in the remote western mountains of Karnali Province.

Our focus has been on sustainable development through empowering marginalised groups (including Dalits, women, people with disabilities) to surmount discrimination and poverty, become climate and disaster resilient communities and more effective civil society actors.



Empowerment and inclusion becoming motors of change

In 2021, Mission East worked closely with partners to implement inclusive development programming focusing on improving livelihoods, strengthening food security, income generation, climate smart agricultural practices, and savings and credit groups. In partnership with KIRDARC, WWS and HEAD Nepal, we worked towards enriching the socio-economic conditions of the most vulnerable, including the most marginalised and poor. Activities focused on improving livelihoods, strengthening food security, income generation, technical support on climate smart agricultural practices, savings and credit groups, literacy classes, dialogue sessions and awareness campaigns.

COVID-19 continued to greatly affect the already vulnerable throughout 2021. Mission East supported the most affected populations through the distribution of food parcels and COVID-adapted hygiene kits to alleviate immediate food and WASH needs.

Climate change adaptation and sustainable agriculture were also key concerns and areas of intervention throughout the year. Mission East developed the competencies of Rural Municipalities (local government) to build inclusive resilient communities and societies. Mission East also enhanced the capacity of civil society organisations for effective advocacy and lobbying local government bodies to address the issues of target groups, promoting accountability in service delivery.



29,375 people were supported with essential hygiene materials



2,090 people from farming households received trainings and inputs to improve farming techniques and strengthen climate resilient technologies within agriculture



7,737 people benefited from trainings to improve household incomes and their socio-economic situation



DONORS

CISU
CKU
BMZ
Danmarks Indsamling
Läkarmissionen

PARTNERS

HEAD Nepal (Himalayan Education and Development)
KIRDARC (Karnali Intergrated Rural Development and Research Center)
WWS (Women Welfare Service)



Lebanon

Country overview

In 2021, Mission East supported its partners in Lebanon to provide essential emergency relief and protection services, including legal assistance to vulnerable Syrian refugees, Lebanese, and migrant worker and prisoner population groups. These vulnerable groups have been put further at risk of poverty and deprivation by the combined effects of the Syrian crisis, Lebanon's ongoing economic and political woes and the COVID-19 pandemic.



Building social ties and meeting basic needs

With an estimated 1.5 million vulnerable Lebanese and 1.5 million displaced Syrians in need of humanitarian assistance in Lebanon, compounded by growing social tensions and a deteriorating economic situation, the need for continued support remains imperative. Through three community centres located in Achrafieh, Aley and Batroun, Mission East and its partners provided essential protection and legal assistance services to all community members in the targeted locations, including males and females across different age groups (adult, youth, children). The protection and legal sessions reduced psychosocial stress and enabled people to maintain better social ties. Legal support services helped many households to better understand their rights and to access available services. Tailored life skills trainings helped to build skills with COVID mask production activities helping to boost short-term incomes for women and provided free masks for widespread use. Distributions of food parcels and COVID-adapted hygiene kits to people affected both by the economic crisis and the pandemic, including detainees in Lebanese prisons, helped to alleviate immediate food and WASH needs.

DONORS

DANIDA

PARTNERS

Dorcas International
Migration Services and Development (MSD)



8,382 people received emergency assistance (food parcels and COVID-adapted hygiene kits) to counter the effects of the crisis and the pandemic



3 community centres provided information, counselling and support services to vulnerable host and refugee households

2,213 beneficiaries provided with essential protection services (awareness raising on gender-based violence, child protection, etc.), legal assistance, life skills trainings, including mask production, and other services



Syria

Country overview

In 2021, Mission East continued to respond to the protracted Syrian crisis in the Homs and Aleppo governorates of Syria. Working through its direct implementing partner, Dorcas International, activities addressed the immediate humanitarian, protection and livelihood recovery needs of the most vulnerable displaced, returnee and host households.



Supporting early recovery in a protracted crisis

2021 proved to be another turbulent year for Syria. The pandemic continued to affect implementation, made worse by soaring inflation, further devaluation of the Syrian pound and a wildly fluctuating exchange rate. Implementation was interrupted at times due to severe fuel shortages and difficulties in transferring funds to partners. 76% of Syrian households indicated an inability to meet basic needs by mid-2021, with as many as 12 million people (54% of the population) being 'food insecure'.

Mission East activities provided support for the restoration of urban and rural livelihood activities (through a package of grants, business and vocational trainings, and apprenticeships), enabling both men and women to add to household incomes and reduce their level of dependency on humanitarian aid. Essential protection services targeting the most vulnerable helped them to deal with war-and displacement related trauma and to seek protection against gender-based violence, domestic violence and child abuse. COVID mask production activities helped participating women to gain skills and earn incomes with the masks produced being distributed for free to the wider community.

DONORS

DANIDA

PARTNERS

Dorcas International
Orthodox Youth Movement
Orthodox Church of Homs/
LAMSA



8,370 people received emergency assistance (food and hygiene kits) to counter the effects of the conflict and the pandemic



392 farmers received support in 2021 to restore agricultural cultivation and livestock rearing with another 48 farmers to be targeted in 2022



310 individuals supported with grants, trainings and apprenticeships to restore and restart their businesses



1,351 conflict-affected individuals provided with essential protection services and life skills trainings



Myanmar

Country overview

Mission East has worked with partners in Myanmar in remote areas of Chin state since 2013, serving the Mara population, a Christian minority group. Our work focuses on building the capacity of local NGOs to support more sustainable farming methods and better natural resource management. A focus on the inclusion of marginalised groups underpins our resilience approach.



Continued support for the Mara people

2021 was a very difficult year for the people in Myanmar and especially for the Mara communities in the far west, who remain extremely isolated. Mission East's main programme focus was food security through sustainable farming methods and nutrition awareness. Farmers were taught land use, crop rotation and agricultural techniques to replace previous 'slash and burn' approaches. Particular emphasis was placed on improving inclusion and the status of women and youth in target communities.

The military coup in February 2021 offset many gradual improvements made in Myanmar over the past ten years. Peaceful protests were brutally stopped, and thousands were arrested. Over the course of the year the standoff between the military rulers and the anti-coup movement intensified, leading to violent clashes between the Myanmar military and ethnic armed groups. Many people from Maraland crossed the border into India to seek shelter and safety.

Amidst these difficult circumstances our committed local partners have continued their work. While some activities were suspended, other activities focusing on training on crop diversification and more nutritious and varied diets were scaled up. These activities are linked to our work on more sustainable production and livelihoods.

DONORS

CISU
CKU

PARTNERS

Health and Hope Myanmar
Together for Sustainable Development (TSD)



4 water systems were established which helps 300 farmers in water management of their farms



60 farmers received training on sustainable farming practices instead of slash and burn farming techniques



8 farmers received training on beekeeping while 8 other farmers were introduced to fish farming. Farmers are experimenting with these new livelihoods on a small scale

2 daily need shops have been established which provides farmers an opportunity to sell their crops in the marketplace



Nigeria

Country overview

Mission East's work in Nigeria began in 2021 to support people through cash assistance in Monguno, Borno State. After more than 10 years of Boko Haram terrorising the local population, Mission East found an opportunity to expand our operations into Africa for the first time supporting the most vulnerable and displaced.



Reducing malnutrition among vulnerable displaced populations

The humanitarian situation in Nigeria is desperate and the displacement crisis in the north-eastern part of the country is one of the most acute in the world.

Nigeria has by far the largest population in Africa, poverty is prevalent, and the challenges are numerous and mutually reinforcing. In the north-eastern corner of this already overwhelmed country, in the BAY states - an area 3.5 the size of Denmark - insurgency by the Boko Haram faction ISWAP (Islamic State in West Africa Province) has had a devastating impact on the lives of the local population.

Millions have fled their homes escaping the violent conflicts of which some 2.2 million people are currently displaced. The majority have had to flee several times as their village of residence is attacked, every time leaving them even more vulnerable.

By the end of 2021, over 1 million children below the age of 5 years were acutely malnourished in northeast Nigeria alone.

Responding to this situation, Mission East in 2021 expanded its operation and initiated for the first time an intervention on the African continent. With funding from the Danish Ministry of Foreign Affairs together with our trusted Integral Alliance partner ZOA, Mission East provided emergency relief to 1,755 selected vulnerable individuals in the form of cash aid for essential food items and awareness raising on diet diversity and hygiene.

DONORS

DANIDA

PARTNERS

ZOA



1,755 vulnerable people received cash vouchers to buy basic food commodities



Thank you

Mission East wishes to thank all our private supporters for enabling our work in 2021, as well as the following groups, companies and donors:

Institutional donors

Baden-Württemberg Foundation for Development Cooperation
Brandenburg State Government
Center for Kirkeligt Udviklingssamarbejde (CKU)
Civil Society in Development (CISU)
Danish Ministry of Foreign Affairs (DANIDA)
European Union International Cooperation and Development (EuropeAid)
German Federal Ministry of Economic Cooperation and Development (BMZ)
German Ministry of Foreign Affairs (German Federal Foreign Office)
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)
International Organisation for Migration (IOM) with support of the Government of Japan
Norwegian Ministry of Foreign Affairs (Norwegian MoFA)
Swiss Agency for Development and Cooperation (SDC)
UN Office for Coordinated Humanitarian Action (UN OCHA)

Corporate donors

Ejendomsselskabet X ApS v/Nyerhvervsejendom
JENSEN, Den originale fra Grøfte ApS
Decorativa ApS

Foundations

Asta og Jul. P. Justensens Fond
Bygma Fonden
Erik Thunes Legat
Missionfonden af 4/5 1964
Fonden af 24. december 2008
FAHU Fonden
Fonden af 24.05.2003
PATRIP Foundation

Others

Archdiocese of Cologne
Brot für die Welt
Churches in Denmark
Danmarks Indsamling
Läkarmissionen
Nadia's Initiative
Y's Men Clubs Denmark
Y's Menette Clubs Denmark



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Integral:

SUSTAINABLE
DEVELOPMENT GOALS

